



# ... but we gave them the tools

## The search for Operations Excellence at Coca-Cola Amatil

# CCA Northmead

- CCA's highest volume Australian site
- 24/7
- 6 production lines
- 164 manufacturing & maintenance
- Planning/ technical/ warehousing additional

# Cows and Sugar



# Phase 1 - Investment

- Since 2007:
  - 4 New production lines (NSW)
  - 18 New lines Nationally
  - Automated warehouses





# Phase 2 – Realise investment



... but it wasn't happening fast enough!!!

OEE is now the new black...

# Success factors for continuous improvement (the TPM<sup>3</sup> model)

1. An Improvement Vision ✓
2. Great Coach with a proven development plan ✕
3. Discipline to follow the development plan ✓



# Success factors for continuous improvement (Vireena's version)

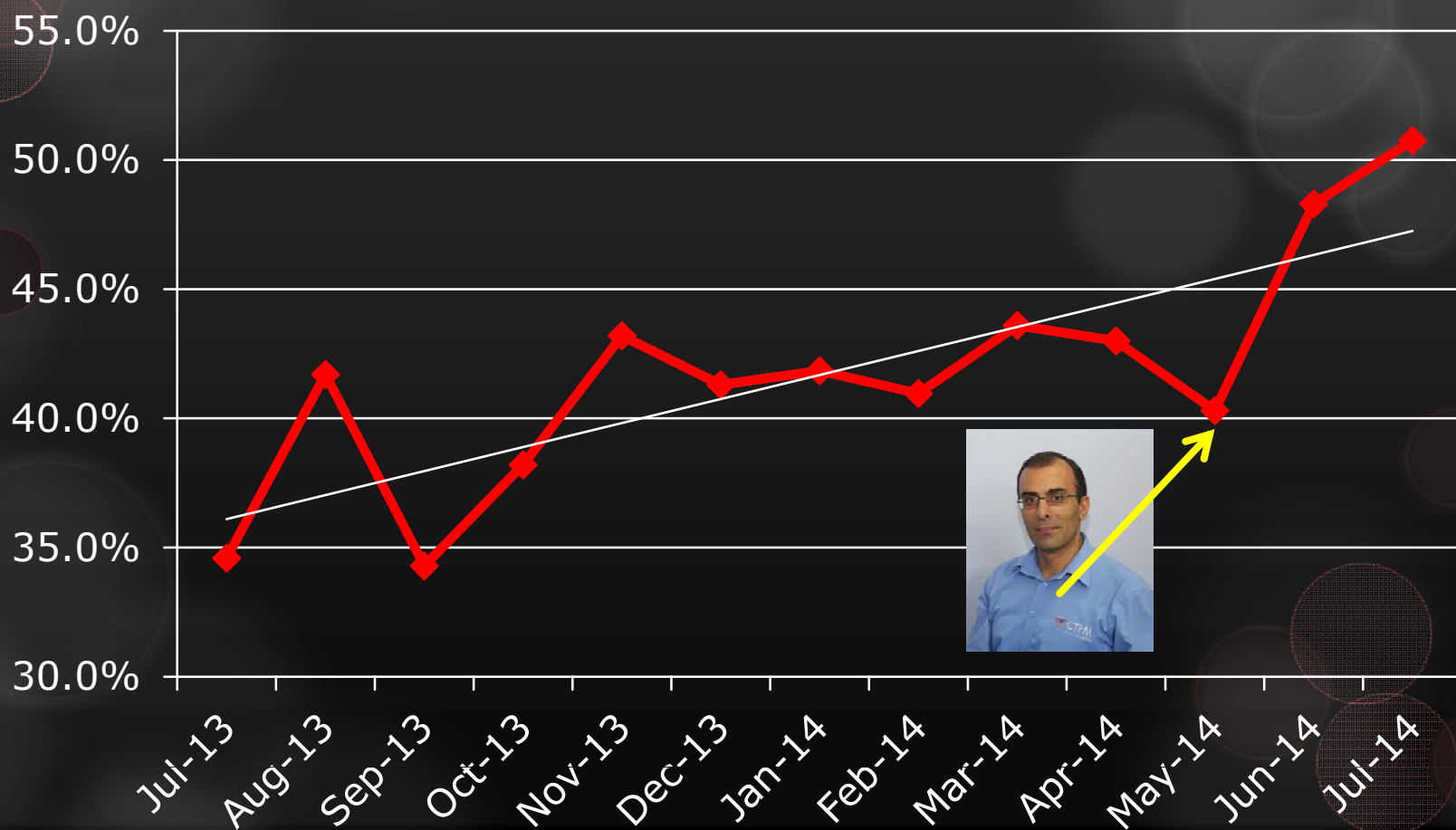
1. An Improvement Vision ✓
2. A Great Coach who: ✓
  - Helps to create a development plan at many levels
  - Helps define what discipline is
  - Provides structure, support and encouragement
3. Some money to pay the great coach ✓
4. Some more money to keep paying the great coach because the first project worked! ✓





... and?

## OEE - Line 2 - Large PET



# Why?

- Structure
- Discipline
- Egalitarian Meetings / Process



= Engagement = Improvement